

# MAYOOKHA

JANUARY 2026

CHARTER  
INSTALLATION MARKS  
CONSTITUTIONAL  
BEGINNING

FOUNDER'S DAY  
REAFFIRMS  
ENDURING VALUES

SIGNATURE  
ANTHEM  
UNVEILED

FIRST PRESS  
DIALOGUE AND  
IDENTITY LAUNCH

STRATEGIC DIALOGUE  
WITH THE PRINCIPAL  
SCIENTIFIC ADVISER

RESEARCH FOR RESURGENCE

INDIARISING.ORG.IN

# THE LONG VIEW

India's future in Research, Development & Innovation will not be determined by isolated breakthroughs, but by the quiet discipline of institutions that think long-term, govern responsibly, and act collectively.

Mayookha documents this unfolding—not as news, but as memory. Each gathering, meeting, and milestone reflects a deeper alignment between intent and execution.

Institutions are not built in moments. They are shaped in sequence.



# *When intent submits to structure*

## THE EMERGENCE OF FORM

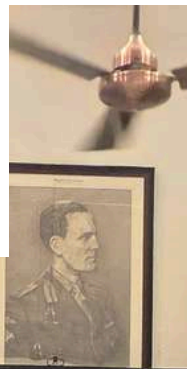
September 2025

Institutions do not emerge when ideas are announced. They emerge when ideas accept governance.

The Charter Installation marked the formal transition of India Rising Foundation from vision to institution. This moment was constitutional in nature. It established defined roles, distributed responsibility, and embedded accountability into the Foundation's operating logic.

What changed was not visibility, but permanence. The installation signalled a deliberate choice to privilege institutional endurance over immediacy, and governance over personality.

In doing so, the Foundation positioned itself not as a movement driven by momentum, but as an institution designed for continuity.



ENGAGEMENT  
WITH THE  
PUBLIC  
SPHERE

# *Clarity before visibility*



India Rising Foundation entered the public sphere without urgency.

The first press interaction was shaped to articulate purpose, not ambition. The Foundation resisted spectacle, choosing instead to establish credibility through precision of thought and restraint of tone.

October 2025

In an environment often defined by amplification, the Foundation approached public dialogue as responsibility. Visibility was treated not as validation, but as an obligation to communicate accurately and act consistently.

Public trust is not claimed. It is accumulated.



THE LOGO  
LAUNCH*Identity as  
discipline*

October 2025

The unveiling of the Foundation's logo marked a subtle but significant moment of institutional maturity.

Rather than functioning as a branding exercise, the identity was introduced as a commitment—to consistency, integrity, and long-term orientation. It signalled that the Foundation understood identity not as expression, but as constraint.

In institutional contexts, symbols matter because they encode behaviour. This identity was designed to endure scrutiny, not attract attention.

For institutions,  
identity is not  
expression. It is  
obligation.



# *Continuity begins early*

**INSTITUTIONAL  
CONSOLIDATION**

Internship Drive  
Garden City College



The internship drive was not designed as capacity support, but as capacity transfer.

Students were engaged as early contributors to institutional thinking, reflecting the Foundation's belief that national continuity depends on early exposure to responsibility and inquiry. Rather than viewing talent as a future asset, the Foundation chose to involve emerging minds in present institutional processes.

*November 2025*



Continuity is not  
inherited. It is  
cultivated.



## INSTITUTIONAL CONSOLIDATION

## 1st All Chairs Meet

# *Alignment before acceleration*

The First All Chairs Meeting reflected an institutional instinct often overlooked: the need for internal coherence before external scale.

Leadership convened to align vision, roles, and operational direction, reaffirming governance as a living system—one that evolves through reflection and shared responsibility.

The emphasis was clear. Expansion without alignment fragments institutions. Impact without coherence dissipates.

Scale without  
alignment  
multiplies risk.

**ENGAGEMENT  
WITH  
NATIONAL  
PRIORITIES**

Meeting with Minister  
Santosh Lad

# *Dialogue with governance*

*December 2025*

The engagement with Minister Santosh Lad focused on aligning the Foundation's mission with broader state and national priorities in research, development, and innovation.

The discussion emphasised the role of institution-led collaboration in building long-term capability—beyond programs, beyond cycles, beyond outcomes measured in immediacy.

It reflected a shared understanding that national progress requires stable institutional partners.

Long-term  
capability cannot  
be built through  
short-term  
instruments.





## ENGAGEMENT WITH NATIONAL PRIORITIES

Office of the Principal  
Scientific Adviser

# *Designing the architecture of RDI*

*December 2025*

Discussions with the Office of the Principal Scientific Adviser addressed the deeper architecture of India's RDI ecosystem.

The focus extended beyond initiatives to structure—funding models, indigenous innovation pathways, and the alignment of scientific inquiry with societal needs.

India Rising Foundation positioned itself not as an intermediary, but as a collaborator committed to strengthening national research capability through design, governance, and scale.

National research  
leadership is built  
by architecture,  
not activity.


# *Responsibility beyond organisational boundaries*

## INSTITUTIONAL STEWARDSHIP

The invitation extended to Permanent Trustee Parameswaran Krishna Iyer to serve as Secretary of the Bamboo Society of India reflected the outward responsibility of institutional leadership.

Stewardship, in this context, extends beyond organisational mandates into allied ecosystems where institutional judgment contributes to national capability.

Stewardship  
begins where  
formal authority  
ends.



**BAMBOO SOCIETY OF INDIA™**

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No. BSI/Appointment/49/2025-26

Date: 10<sup>th</sup> December 2025

**OFFICE ORDER**


**Ref:** The First Governing Council (GC) Meeting held on 1<sup>st</sup> December 2025 by Hybrid Mode and proceedings dated 11.12.2025.

In accordance with the decisions taken during the First Governing Council Meeting of the newly elected body of the Bamboo Society of India, held on 1st December 2025 at 11:30 AM (Hybrid Mode), the following office bearers have been unanimously elected to serve for the current tenure (12<sup>th</sup> December 2025 to 11<sup>th</sup> December 2029):

1.	Sri Punati Sridhar	Chairman Bamboo Society of India
2.	Dr. Syam Viswanath	Vice-Chairman Bamboo Society of India
3.	Sri A. C. Keshava Murthy	Executive Director Bamboo Society of India
4.	Sri Parameswaran Krishna Iyer	Secretary Bamboo Society of India
5.	Sri Paramashivaiah	Treasurer Bamboo Society of India

These appointments come into force with immediate effect. All members, State Chapters, and associated institutions are requested to take note of the same and extend full cooperation to the newly appointed office bearers.

By Order of the Governing Council,  
Bamboo Society of India.



Punati Sridhar IFS Rtd.  
Chairman, BSI

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PAN: AABAB9092M  
12AA: AABAB9092ME20191

NGO DARPAN : KA/2023/0358218  
80G: AABAB9092MF20231

## REPRESENTATION IN ACADEMIC SPACES

IIM Bangalore

December 2025

# Thought leadership through dialogue



President Sunil Jose's participation at an academic forum at IIM Bangalore reinforced the Foundation's commitment to intellectual engagement.

Rather than positioning itself as an authority, the Foundation contributed to discourse—recognising that institutions gain strength by listening as much as by articulating.

Institutions earn  
relevance  
through dialogue,  
not declaration.



# *Visibility as accountability*

## **RECOGNITION & REPRESENTATION**

The felicitation of Principal Ambassador Pahlada Rama Rao at SIES, Mumbai—alongside the Hon'ble Chief Minister of Assam—was received with restraint.

Recognition was approached not as affirmation, but as responsibility. For the Foundation, visibility does not signal arrival. It signals expectation.

Visibility increases  
responsibility; it does  
not conclude the  
journey.



A sunset over a body of water with two large rocks in the foreground. The sun is a small red circle on the horizon, casting a long, shimmering reflection on the water. The sky is a gradient of orange and red. The rocks are dark and jagged, partially submerged in the water.

# *Continuity over momentum*

India Rising Foundation advances with patience—connecting research with application, policy with practice, and aspiration with execution.

Mayookha remains a record of this progression. Measured. Reflective. Institutional.

Enduring nations are shaped by institutions that choose continuity over momentum.